

DIRECTORS AND CORPORATE OFFICERS

Board of Directors

Jose Armario ^(1, 2)
Group President,
McDonald's Canada
and Latin America,
McDonald's Corporation

Robert L. Barnett ^(2*, 4)
Former Executive
Vice President,
Motorola, Inc.

Lawrence M. Crutcher ^(3*, 4)
Member, Board of Advisors,
Veronis Suhler Stevenson

William C. Foote
Chairman of the Board

W. Douglas Ford ^(1, 4*)
Former Chief Executive,
Refining and Marketing,
BP Amoco p.l.c.

William H. Hernandez ^(2, 3)
Former Senior Vice President,
Finance, and Chief Financial
Officer, PPG Industries, Inc.

Brian A. Kenney ^(2,3)
Chairman, President and
Chief Executive Officer,
GATX Corporation

Richard P. Lavin ^(2, 3)
Group President,
Caterpillar Inc.

Steven F. Leer ^(1*, 3)
Chairman and
Chief Executive Officer,
Arch Coal, Inc.

Marvin E. Lesser ^(1, 2)
Managing Partner,
Sigma Partners, L.P.

James S. Metcalf
President and Chief
Executive Officer

Committees of the Board of Directors

1 Compensation and Organization
Committee

2 Audit Committee

3 Finance Committee

4 Governance Committee

* Denotes Chair

Corporate Officers

William C. Foote
Chairman of the Board

James S. Metcalf
President and Chief
Executive Officer

Stanley L. Ferguson
Executive Vice President
and General Counsel

Richard H. Fleming
Executive Vice President
and Chief Financial Officer

Christopher R. Griffin
Executive Vice President,
Operations

Fareed A. Khan
Executive Vice President,
Finance and Strategy

Brian J. Cook
Senior Vice President,
Human Resources

Dominic A. Dannessa
Senior Vice President and
Chief Technology Officer

Brendan J. Deely
Senior Vice President;
President and Chief
Executive Officer,
L&W Supply Corporation

D. Rick Lowes
Senior Vice President,
Business Development
and Operational Services

William J. Kelley Jr.
Vice President and Controller

Karen L. Leets
Vice President and Treasurer

Mary A. Martin
Vice President and
Associate General Counsel

Ellis A. Regenbogen
Vice President, Associate
General Counsel and
Corporate Secretary

Jeffrey P. Rodewald
Vice President, Employee
Benefits, Safety and
Corporate Services

Jennifer F. Scanlon
Vice President; President,
International

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leadership as a director of USG
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