

	<b>Businesses</b>	<b>Products and Services</b>
<b>Gypsum</b>	United States Gypsum Company CGC Inc. USG Mexico S.A. de C.V.	Manufactures and markets gypsum wallboard, joint treatments and textures, cement board, gypsum fiber panels, plaster, shaft wall systems and industrial gypsum products
<b>Ceilings</b>	USG Interiors, Inc. USG International CGC Inc.	Manufactures and markets acoustical ceiling panels, ceiling suspension grid, specialty ceilings and other building products
<b>Distribution</b>	L&W Supply Corporation	Specializes in delivering construction materials to job sites

Best-Known Brand Names	Geographical Areas Served	Customers
<p>SHEETROCK gypsum panels, SHEETROCK joint compounds, DUROCK cement board, FIBEROCK gypsum fiber panels, HYDROCAL gypsum cement, IMPERIAL and DIAMOND building plasters</p>	<p>United States, Canada, Mexico</p>	<p><i>purchasers:</i> specialty drywall centers, distributors, hardware cooperatives, buying groups, home centers, mass merchandisers; <i>influencers:</i> architects, specifiers, building owners; <i>end users:</i> contractors, builders, do-it-yourselfers</p>
<p>ASTRO, ECLIPSE and RADAR ceiling panels; DONN DX, FINELINE and CENTRICITEE ceiling grid; COMPASSO suspension trim; CURVATURA 3-D ceiling system</p>	<p>United States, Canada, Mexico and more than 125 countries in all parts of the world: North, Central and South America, the Caribbean, Europe, the Middle East, Asia, the Pacific Rim, Africa</p>	<p><i>purchasers:</i> specialty acoustical centers, distributors, hardware-cooperatives, home centers, contractors; <i>influencers:</i> architects, specifiers, interior designers, building owners, tenants, facility managers; <i>end users:</i> contractors, builders, do-it-yourselfers</p>
	<p>United States</p>	<p><i>purchasers and end users:</i> contractors, builders</p>

## Board of Directors

**Robert L. Barnett** (3, 5, 6\*)  
Executive Vice President,  
Motorola Corporation

**Keith A. Brown** (3, 4, 6)  
President,  
Chimera Corporation

**James C. Cotting** (1, 4\*, 6)  
Former Chairman and  
Chief Executive Officer,  
Navistar International  
Corporation

**Lawrence M. Crutcher** (4, 5\*, 6)  
Managing Director,  
Veronis Suhler Stevenson

**William C. Foote** (1\*)  
Chairman,  
Chief Executive Officer  
and President

**W. Douglas Ford** (1, 2, 6)  
Former Chief Executive,  
Refining and Marketing,  
BP Amoco p.l.c.

**David W. Fox** (1, 2\*, 4, 5)  
Former Chairman and  
Chief Executive Officer,  
Northern Trust Corporation and  
The Northern Trust Company

**Valerie B. Jarrett** (2, 5, 6)  
Managing Director and  
Executive Vice President,  
The Habitat Company

**Marvin E. Lesser** (3, 4, 5)  
Managing Partner,  
Sigma Partners, L.P.

**John B. Schwemm** (1, 2, 3)  
Former Chairman and  
Chief Executive Officer,  
R.R. Donnelley & Sons Company

**Judith A. Sprieser** (2, 3\*, 4, 5)  
Chief Executive Officer,  
Transora, Inc.

### Committees of the Board of Directors

- 1 Executive Committee
- 2 Compensation and Organization Committee
- 3 Audit Committee
- 4 Finance Committee
- 5 Governance Committee
- 6 Corporate Affairs Committee
- \* Denotes Chair

## Corporate Officers

**William C. Foote**  
Chairman,  
Chief Executive Officer  
and President

**Richard H. Fleming**  
Executive Vice President  
and Chief Financial Officer

**Raymond T. Belz**  
Senior Vice President,  
Financial Operations

**Edward M. Bosowski**  
Senior Vice President,  
Corporate Strategy and  
Marketing; President,  
USG International

**Stanley L. Ferguson**  
Senior Vice President  
and General Counsel

**James S. Metcalf**  
Senior Vice President;  
President, Building Systems

**Brian W. Burrows**  
Vice President,  
Research and Technology

**Brian J. Cook**  
Vice President,  
Human Resources

**Jean K. Holley**  
Vice President and  
Chief Information Officer

**Marcia S. Kaminsky**  
Vice President,  
Communications

**Karen L. Leets**  
Vice President and Treasurer

**Michael C. Lorimer**  
Vice President; President  
and Chief Operating Officer,  
L&W Supply Corporation

**D. Rick Lowes**  
Vice President and Controller

**Peter K. Maitland**  
Vice President,  
Compensation, Benefits  
and Administration

**Clarence B. Owen**  
Vice President and  
Chief Technology Officer

**J. Eric Schaal**  
Corporate Secretary and  
Associate General Counsel

*A note of thanks:*  
In January 2003,  
Robert B. Sirgant retired.  
His years of commitment,  
dedication and leadership  
are greatly appreciated.